

Registered number 03369799

ABF (No 2) Limited
Annual Report and Unaudited Financial Statements
13 September 2025

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Strategic Report for the period from 15 September 2024 to 13 September 2025

The directors present their Strategic Report on ABF (No 2) Limited ('the Company') for the period from 15 September 2024 to 13 September 2025

Review of the business

The principal activity of the Company is that of a holding company within the Associated British Foods plc group (the 'Group'). The Company holds balances with other members of the group. During the period the principal activity of the Company remained unchanged and the directors anticipate that the Company will continue to operate on the same basis.

Principal risks and uncertainties

A full description of the principal risks and uncertainties applicable to the Associated British Foods plc group, of which the Company is a subsidiary, are disclosed on pages 81 to 90 of the Associated British Foods plc 2025 Annual Report, which is available at www.abf.co.uk

Engaging with our stakeholders - section 172 statement

The directors are required to act in a way which they consider, in good faith, is most likely to promote the success of the Company for the benefit of its members as a whole and, in doing so, have regard (amongst other matters) to the matters set out in section 172(1)(a) to (f) of the Companies Act 2006.

The Company is a subsidiary of Associated British Foods plc ('ABF') and, as such, the Company has adopted, and the directors have due regard to, applicable group policies and procedures which impact on the Company's stakeholders. Please see the Associated British Foods plc section 172 statement on pages 48 to 53 of the ABF 2025 Annual Report.

Stakeholders and engagement

As part of the identification of key stakeholders, the directors have identified the following stakeholder groups with whom engagement is fundamental to the Company's ongoing success:

- shareholders
- Associated British Foods plc or other group companies as applicable

Subsidiaries of the Company

The Company is part of the group headed by Associated British Foods plc and the Company's accounts are consolidated in the Associated British Foods plc Annual Report. Group companies provide financial and other support to each other and the sharing of best practice and know-how between the businesses within the broader group is actively encouraged.


Shareholder

The Company reports to its shareholders and ultimately to the board of Associated British Foods plc. The Company takes steps to ensure that its shareholder is kept up to date on key business activities and decisions.

17 February 2026

Approved by the Board on

and signed on its behalf by

Signed by

4B8C4DF8FA2E482
A Heald-Barracough
Director

Registered address

Weston Centre
10 Grosvenor Street
London
W1K 4QY

Directors' Report for the period from 15 September 2024 to 13 September 2025

The directors present their Annual Report and the Unaudited Financial Statements for the period from 15 September 2024 to 13 September 2025

Dividends

No dividends were declared and paid in the period (2024 £nil). The directors do not recommend the payment of a further dividend.

Going concern

As set out in note 10 the smallest group in which the results of the Company are consolidated is that headed by Associated British Foods plc, which confirmed in the ABF Annual Report dated 4 November 2025 that its directors have reasonable expectation that Associated British Foods plc group has adequate resources to continue in operational existence for the foreseeable future.

The Company has generated a loss for the period but is in a net assets position as at 13 September 2025.

The Company has received a letter of support from its immediate parent company, ABF Investments plc, indicating that it will receive financial and other support necessary for the Company to meet its liabilities as and when they become due for a period of 12 months from the date of signing these financial statements. ABF Investments plc has also received a letter of support from its immediate parent company, Associated British Foods plc, indicating that it will receive the financial and other support necessary for that company to trade and meet its liabilities as and when they become due for a period up to 5 March 2027.

After making enquiries and considering the support available from the immediate parent company described above, the directors have a reasonable expectation that the Company has adequate resources to continue in operation for 12 months from the date of signing these financial statements. These considerations include the Group's directors' assessment of going concern (set out in the ABF Annual Report dated 4 November 2025 and available at www.abf.co.uk), which included the significant levels of cash and undrawn committed long-term facilities available to the Group and the Group's directors' stress testing of cash flow forecasts through to 5 March 2027, and an assessment of any developments since that date that would adversely affect that conclusion. Accordingly, the financial statements have been prepared on the going concern basis.

Directors of the Company

The directors who held office during the period were as follows:

A Heald-Barraclough (appointed on 12 June 2025)

AJ Drew (appointed on 12 June 2025)

KE Hay

AA Smith (resigned on 13 June 2025)

RG Cahill (resigned on 1 April 2025)

Directors' indemnities

The directors have benefited from the Associated British Foods plc group Directors and Officers Insurance policy.

Health and safety

The Company and the broader group of which it forms part keeps its health, safety and environmental performance and levels of legal compliance under regular review and ensures that risk management controls are appropriate and effective.

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Energy usage

The Company's energy usage information is included in the consolidated accounts of Associated British Foods plc. For further information, refer to the disclosures made in the Associated British Foods plc Annual Report for the year ended 13 September 2025.

Auditor

The Company is exempt from the requirements of the Companies Act 2006 (the 'Act') relating to the audit of individual accounts pursuant to section 479A of the Act.

17 February 2026

Approved by the Board on

and signed on its behalf by

Signed by



ABBUSJF6HFAZE482

A Heald-Barracough

Director

Statement of Directors' Responsibilities

The directors acknowledge their responsibilities for preparing the Strategic Report, Directors' Report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including FRS 101 Reduced Disclosure Framework (FRS 101)

Under company law, the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing these financial statements, the directors are required to

- select suitable accounting policies and apply them consistently,
- make judgements and accounting estimates that are reasonable and prudent,
state whether FRS 101 has been followed, subject to any material departures disclosed and explained in the
- financial statements, and
prepare the financial statements on the going concern basis unless it is inappropriate to presume that the
- Company will continue in business

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Under applicable law and regulations, the directors are also responsible for preparing a directors' report that complies with that law and those regulations.

Income statement
for the 52 weeks ended 13 September 2025

Continuing operations	Note	2025	2024
		£'000	£'000
Investment income	1	262	278
Administrative expenses		(31)	(79)
Operating profit		231	199
Finance expense		(4,027)	—
(Loss) / profit before taxation		(3,796)	199
Tax on (loss) / profit	3	1,057	(50)
(Loss) / profit for the period		(2,739)	149

The Company incurred no gains or losses other than those included in the income statement, so no statement of other comprehensive income has been presented

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Balance sheet
at 13 September 2025


	Note	2025 £'000	2024 £'000
Non-current assets			
Investments	4	72,410	72,441
Total non-current assets		72,410	72,441
Current assets			
Trade and other receivables	5	71,861	71,861
Income tax		1,007	—
Total current assets		72,868	71,861
Total assets		145,278	144,302
Current liabilities			
Trade and other payables	6	(103,757)	(99,981)
Income tax		—	(50)
Total current liabilities		(103,757)	(100,031)
Non-current liabilities			
Amounts due to fellow subsidiaries	7	(154)	(165)
Total non-current liabilities		(154)	(165)
Total liabilities		(103,911)	(100,196)
Net assets		41,367	44,106
Equity			
Issued capital	8	1	1
Retained earnings		41,366	44,105
Total equity		41,367	44,106

For the 52 weeks ended 13 September 2025 the Company was entitled to exemption from audit under section 479A of the Companies Act 2006 relating to subsidiary companies

The members have not required the Company to obtain an audit of its accounts for the year in question in accordance with section 476 of the Companies Act 2006, and the directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of accounts

17 February 2026.

The financial statements on pages 5 to 13 were approved by the Board of Directors on and were signed on its behalf by

Signed by

4BBG50FGFA2E482
 A Heald-Barraclough
 Director

ABF (No 2) Limited
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Statement of changes in equity
for the 52 weeks ended 13 September 2025

	Issued capital £'000	Retained earnings £'000	Total equity £'000
Balance as at 16 September 2023	1	43,956	43,957
Total comprehensive income			
Profit for the period recognised in the income statement	—	149	149
Balance as at 14 September 2024	1	44,105	44,106
Total comprehensive income			
Profit for the period recognised in the income statement	—	(2,739)	(2,739)
Balance as at 13 September 2025	1	41,366	41,367

Material accounting policies for the 52 weeks ended 13 September 2025

Basis of preparation

The Company is a private company limited by shares and is incorporated and domiciled in England and Wales. The registered office is Weston Centre, 10 Grosvenor Street, London W1K 4QY.

The Company's financial statements are presented in sterling, rounded to the nearest thousand (£'000), except where otherwise indicated. They are prepared in accordance with Financial Reporting Standard 101 Reduced Disclosure Framework (FRS 101) and the Companies Act 2006.

The Company has taken advantage of the disclosure exemptions permitted by FRS 101 in relation to financial instruments, capital management, presentation of comparative information in respect of certain assets, presentation of a cash flow statement, standards not yet effective, impairment of assets and certain related party transactions. Where required, equivalent disclosures are given in the consolidated financial statements of Associated British Foods plc.

The Company has also taken advantage of the exemption under s400 of the Companies Act 2006 not to prepare group accounts as it is wholly owned subsidiary of Associated British Foods plc and its results are included in the parent company's consolidated financial statements. These consolidated financial statements are available to the public and may be obtained from Associated British Foods plc, Weston Centre, 10 Grosvenor Street, London, W1K 4QY. They are also available for download on the Group's website at www.abf.co.uk.

Going concern

As set out in note 10 the smallest group in which the results of the Company are consolidated is that headed by Associated British Foods plc, which confirmed in the ABF Annual Report dated 4 November 2025 that its directors have reasonable expectation that Associated British Foods plc group has adequate resources to continue in operational existence for the foreseeable future.

The Company has generated a loss for the period but is in a net assets position as at 13 September 2025.

The Company has received a letter of support from its immediate parent company, ABF Investments plc, indicating that it will receive financial and other support necessary for the Company to meet its liabilities as and when they become due for a period of 12 months from the date of signing these financial statements. ABF Investments plc has also received a letter of support from its immediate parent company, Associated British Foods plc, indicating that it will receive the financial and other support necessary for that company to trade and meet its liabilities as and when they become due for a period up to 5 March 2027.

After making enquiries and considering the support available from the intermediate parent company described above, the directors have a reasonable expectation that the Company has adequate resources to continue in operation for 12 months from the date of signing these financial statements. These considerations include the Group's directors' assessment of going concern (set out in the ABF Annual Report dated 4 November 2025 and available at www.abf.co.uk), which included the significant levels of cash and undrawn committed long-term facilities available to the Group and the Group's directors' stress testing of cash flow forecasts through to 5 March 2027, and an assessment of any developments since that date that would adversely affect that conclusion. Accordingly, the financial statements have been prepared on the going concern basis.

Dividends

Dividends payable and receivable are recognised in the year in which they are paid or received.

Foreign currencies

The Company records transactions in foreign currencies at the exchange rate at the date of the transaction, and translates monetary assets and liabilities in foreign currencies at the exchange rate at the balance sheet date, with

any resulting differences taken to the income statement, unless designated in a hedging relationship, in which case hedge accounting applies

Income tax

Income tax on profit or loss for the period comprises current and deferred tax. The Company recognises income tax in the income statement except to the extent that it relates to items taken directly to equity. Current tax is the tax expected to be payable on taxable income for the year, using tax rates enacted or substantively enacted during the period, together with any adjustment to tax payable in respect of prior periods.

The Company provides for deferred tax using the balance sheet liability method, providing for temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for tax purposes. The Company does not provide for the following temporary differences: initial recognition of goodwill, initial recognition of assets or liabilities affecting neither accounting nor taxable profit other than those acquired in a business combination, and differences relating to investments in subsidiaries to the extent that they will probably not reverse in the foreseeable future.

The Company bases the amount of deferred tax provided on the expected manner of realisation or settlement of the carrying amount of assets and liabilities, using tax rates enacted or substantively enacted at the balance sheet date. The Company recognises deferred tax assets only to the extent that it is probable that future taxable profits will be available against which the asset can be utilised. The Company offsets deferred tax assets and liabilities if, and only if, it has a legally enforceable right to set off current tax assets and liabilities and the deferred tax assets and liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities which intend either to settle current tax liabilities and assets on a net basis, or to realise the assets and settle the liabilities simultaneously, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered. The Company recognises income tax arising from dividend distributions at the same time as the liability to pay the related dividend.

As required by IAS 12, the exception to recognising and disclosing information about deferred tax assets and liabilities related to Pillar Two income taxes has been applied.

Financial assets and liabilities

The Company recognises financial assets and liabilities when it becomes a party to the contractual provision of the relevant financial instrument.

Trade and other receivables

The Company records trade and other receivables initially at fair value and subsequently at amortised cost. This generally results in recognition at nominal value less an expected credit loss provision, which is recognised based on management's expectation of losses without regard to whether or not a specific impairment trigger has occurred.

**Notes forming part of the financial statements
for the 52 weeks ended 13 September 2025**

1. Investment income

	2025	2024
	£'000	£'000
Income from shares in group undertakings	262	278
	262	278

2. Directors' remuneration

Key management, which is limited to the named directors of the Company, received no emoluments in respect of their services to the Company in either the current or the prior period, as those services were inconsequential to the Company

3. Income tax expense

	2025	2024
	£'000	£'000
Current tax expense		
UK – corporation tax at 25% (2024 – 25%)	(1,007)	50
UK – over provided in prior periods	(50)	-
Total income tax credit in the income statement	(1,057)	50
Reconciliation of effective tax rate		
(Loss) / profit before taxation	(3,796)	199
Nominal tax charge at UK corporation tax rate of 25% (2024 – 25%)	(949)	50
Expenses not deductible for tax purposes	8	20
Non-taxable dividends	(66)	(20)
Adjustments in respect of prior periods	(50)	-
Total income tax credit in the income statement	(1,057)	50

4. Investments

	Subsidiaries	Other investments	Total investments
	£'000	£'000	£'000
Carrying amount			
At 14 September 2024	55,937	16,504	72,441
Additions	—	—	—
Disposals	(31)	—	(31)
At 13 September 2025	55,906	16,504	72,410

A list of the related undertakings of the Company is given below

In the opinion of the directors the value of investments in subsidiaries and other investments is not less than the value at which they are included in the balance sheet

Subsidiary undertakings			
Country	Name	Registered office address	Effective % holding (if not 100%)
France	ABFI France SAS*	2 Rue des Moulins, 75001, Paris, France	
United Kingdom	A B Exploration Limited	Weston Centre, 10 Grosvenor Street, London, W1K 4QY	
United Kingdom	A B F Nominees Limited	Weston Centre, 10 Grosvenor Street, London, W1K 4QY	
United Kingdom	ABF Food Tech Investments Limited	Weston Centre, 10 Grosvenor Street, London, W1K 4QY	
United Kingdom	ABF Ingredients Limited	Weston Centre, 10 Grosvenor Street, London, W1K 4QY	
United Kingdom	ABF Japan Limited	Weston Centre, 10 Grosvenor Street, London, W1K 4QY	
United Kingdom	Associated British Foods Pension Trustees Limited	Weston Centre, 10 Grosvenor Street, London, W1K 4QY	
United Kingdom	Speedibake Limited	Weston Centre, 10 Grosvenor Street, London, W1K 4QY	
United Kingdom	The Jordans & Ryvita Company Limited	Weston Centre, 10 Grosvenor Street, London, W1K 4QY	
United Kingdom	The Silver Spoon Company Limited	Weston Centre, 10 Grosvenor Street, London, W1K 4QY	
United Kingdom	Tip Top Bakeries Limited	Weston Centre, 10 Grosvenor Street, London, W1K 4QY	
United Kingdom	Trident Feeds Limited	Weston Centre, 10 Grosvenor Street, London, W1K 4QY	
United Kingdom	W Jordan (Cereals) Limited*	Weston Centre, 10 Grosvenor Street, London, W1K 4QY	
United Kingdom	W Jordan & Son (Silo) Limited	Weston Centre, 10 Grosvenor Street, London, W1K 4QY	
United Kingdom	Weston Research Laboratories Limited	Weston Centre, 10 Grosvenor Street, London, W1K 4QY	

* Shares in entities marked with an asterisk are indirectly held by the Company

5. Trade and other receivables - current

	2025	2024
	£'000	£'000
Amount due from fellow subsidiaries	71,861	71,861
	71,861	71,861

Amounts due from fellow subsidiaries for the current year were interest-bearing. Amounts due from fellow subsidiaries for the prior year were not interest bearing

6. Trade and other payables - current

	2025	2024
	£'000	£'000
Amount due to intermediate parent company	27,033	23,255
Amount due to immediate parent company	76,726	76,726
	103,757	99,981

Amounts due to intermediate and immediate parent companies for the current year were interest-bearing
Amounts due to intermediate and immediate parent companies for the prior year were not interest-bearing

7. Trade and other payables - non-current

	2025	2024
	£'000	£'000
Amount due to fellow subsidiaries	154	165
	154	165

Amounts due to fellow subsidiaries for the current year were interest-bearing. Amounts due from fellow subsidiaries for the prior year were not interest bearing

8. Share capital

Share capital

At 13 September 2025, the Company's issued and fully paid share capital comprised 200,000,022 ordinary shares of £0.000005109, each carrying one vote per share (2024 – 200,000,022). Total nominal value was £1,022 (2024 – £1,022)

9 Subsequent Events

On 8 October 2025, ABF (No 2) Limited purchased additional shares in Cook Trading Limited

10. Holding company

The ultimate holding company is Wittington Investments Limited which is incorporated in Great Britain and registered in England and Wales

The largest group of undertakings for which group accounts are drawn up (within which the results of the Company are consolidated) and of which the Company is a member is headed by Wittington Investments Limited. The smallest such group of undertakings is headed by Associated British Foods plc, which is incorporated in the United Kingdom and registered in England and Wales

The consolidated accounts of the groups are available to the public and may be obtained from Weston Centre, 10 Grosvenor Street, London, W1K 4QY, which is the registered office of each of Wittington Investments Limited and Associated British Foods plc. The consolidated accounts of Associated British Foods plc are also available for download on the Group's website at www.abf.co.uk